

**CHEMICAL BATCH SEQUENCER—A COMPUTERISED DECISION
AID FOR SEQUENCING OF BATCH CHEMICAL PROCESSES**

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**by
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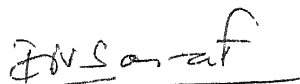
CERTIFICATE

It is certified that the work entitled ' CHEMICAL BATCH SEQUENCER - A Computerised Decision Aid for Sequencing ~~of~~ Chemical Batch Processes ' has been carried out by Shri Bedanta.A. Das under our supervision and has not been submitted elsewhere for a degree.



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ABSTRACT

Short-term planning in a batch chemical industry, poses an interesting problem. The objective is to select an optimal sequence and to schedule the process tasks involved in the time scale so that various constraints arising out of precedence structures, utility and equipment availability, chemical stability etc. are not violated.

In this study, an user friendly, computerised sequencer specific to the needs of batch chemical plant is developed. As usually the objective for evaluation of such scheduling varies from organisation to organisation and from problem to problem in the same organisation, the schedules are evaluated using a generalised cost function. This generalised cost function includes costs for inventory of raw materials and finished products, backorder cost, change over cost and utility costs including labour. Decision maker has the choice to provide appropriate weightages to the different cost components and thus can tailor it to suit his specific problem.

A set of heuristics and exact methods has been built in the program for sequencing. User has choice of these methods and can select ^{the method} ~~any one of them~~ best suited for

his problem. The Batch Sequencer developed in this study provides a decision aid which can be used interactively by the user who may not have in-depth knowledge of the sequencing methods but can effectively use his experience and judgement to choose the most appropriate sequence.

CHAPTER 1

INTRODUCTION

1.1 INTRODUCTION:

From the days of alchemist, batch production has been an accepted mode for manufacturing variety of chemicals. Though continuously operated units dominate the large tonnage production of chemicals, valuewise significant portion of chemicals is still manufactured in batch plants on economic grounds. Typically pharmaceuticals, fine chemicals, cosmetics and food industries utilises batch, semi-batch and semi-continuous facilities. The batch processing system is characterised by:

- (i) process specifications for each product giving necessary tasks and the sequence in which they must be carried out,
- (ii) set of equipment items that can be used to carry out the various tasks,
- (iii) demand patterns for the different products which may be distributed over time,
- (iv) low tonnage production requirement.

Economical infeasibility of single product batch plants calls for the plant which can produce more than one product. For better efficiency and flexibility, standardised types of equipments are used which can be easily adopted, and if necessary, reconfigured to produce many different products. Depending upon structure of production, such batch plants are divided into three categories Rippin (1983b):

- (i) Multi-purpose plants
- (ii) Multi-product plants, and
- (iii) Multi-plants.

A Multi-purpose plant can accomodate several different products at the same time. The same product may follow different routes through the plant at different times (figure 1a). These alternative routes may or may not be predefined.

In a Multi-product plant, number of products are produced successively in a sequence of single product campaigns. For each product only one route is followed through the plant (figure 1b).

A Multi-plant structure consists of two or more independent Multi-product plants operating in parallel. This type of production structure may have the advantage of

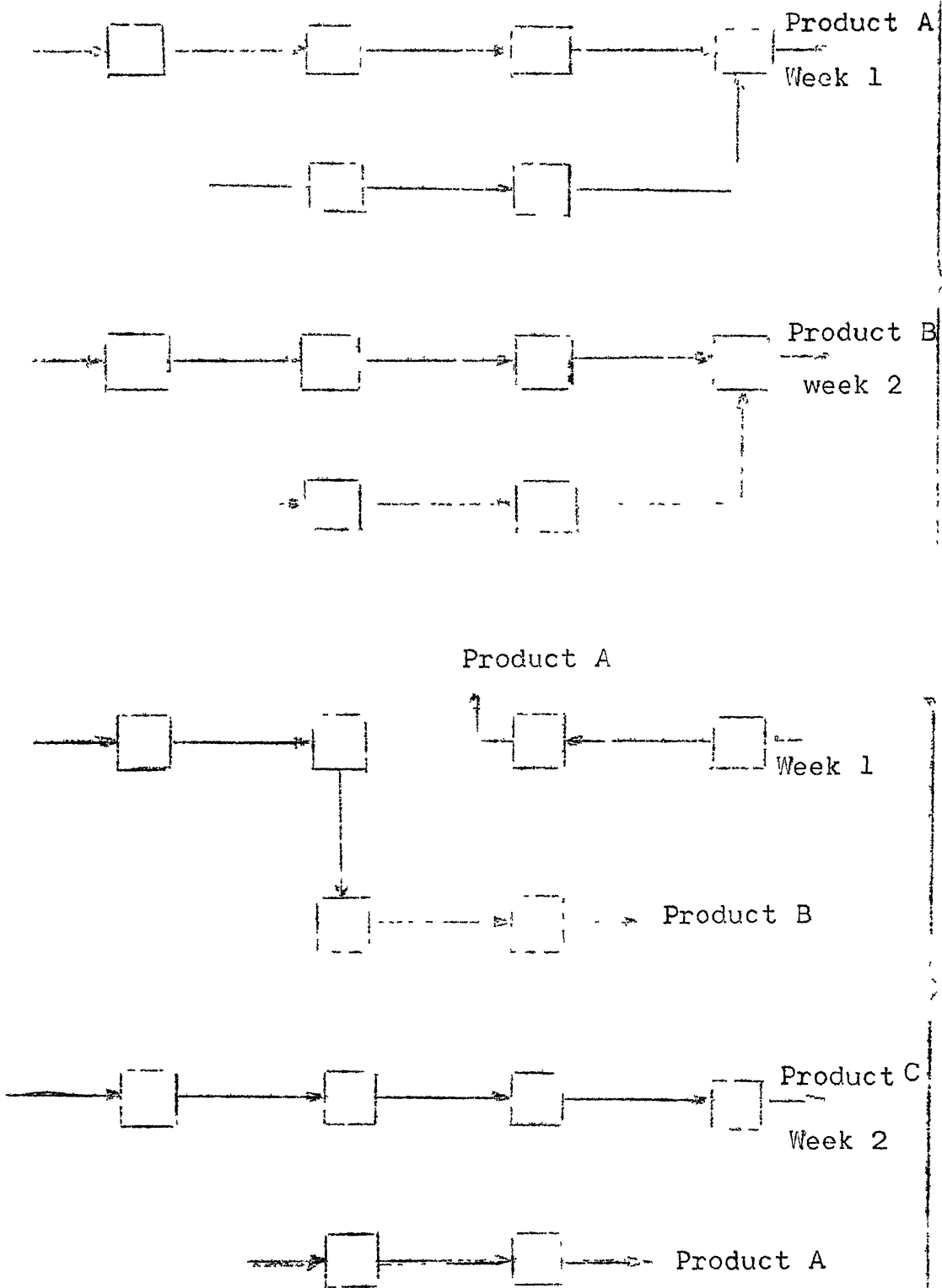


Fig. 1 - Multi-product batch plant (a)
and Multi-purpose batch plant (b)
(From Sparrow et al. (1974)).

allowing products with similar time and capacity requirements to be grouped together and also lead to savings in inventory charges but at the cost of the loss of economy of scale.

Production structure, high commercial value and growing uncertainties in the economic and commercial situation in recent years call for greater flexibility in the realm of production. Greater the flexibility, larger is the number of possible alternative plans which leads to increased complexity of planning problem. Complexity and staggering amount of data involvement makes computer assistance mandatory. A computerised production planning can be categorised into following types :

- (i) Mid-term planning
- (ii) Short-term planning

The mid-term planning problem calls for the capability of capacity assesment in the face of changing market patterns, the determination of new configuration of existing plant to accomodate unfamiliar products and the study of possible plant extensions. It is not concerned with details of day-to-day production. On the other hand, in the short-term planning, many day-to-day details are considered. Unlike mid-term planning, here planner does not have a freedom to work with many configuration for

each product. This short-term planning may be thought to be made up of four steps:

- (i) generating different batch sequences that meet production targets,
- (ii) selecting a sequence which gives the most favourable value of an appropriate objective function,
- (iii) preparing day-to-day schedule for the selected sequence keeping in view various constraints and finally,
- (iv) to determine the total implementation cost of the best schedule generated .

Such computerised production planning system, capable of solving short-term planning problem in the batch chemical industry can be of enormous help to the planner.

1.2 LITERATURE SURVEY :

An extensive literature Conway et al (1967), Baker (1974), Coffman (1978), Lawler et al (1982), Lenstra, Rinooy Kan (1983) is available on the sequencing of job-shop and flow-shop problems of the type typically found in the mechanical industries. However very little attention has been paid to problems typical of those found in the

batch chemical industry. A few references are available which describe algorithms developed for very simplified problems.

The simple problem of determining the sequence in which products should be produced to meet specified requirements in minimum time, where no intermediate storage is available, is often relevant to batch chemical production. This is dealt extensively by Suhami and Mah-(1981) and Rippin (1981). Kargaonker (1979) considered sequencing a number of products through a series of equipment items where the production rates are high. A complete enumeration strategy to generate different batch sequences for the set of products, where more than one manufacturing route through the plant is available, was suggested by Egl and Rippin (1981). Rippin has also mentioned that Groeflin (1977) used an implicit enumeration for problems with special structures.

Beside this, considerable amount of work in the fields of computer-aided design and operation of batch chemical plants is attributed to Rippin (1983a, 1983b). In the review paper (Rippin-1983a), the status of computer-aided methods for design and operation of batch plants with single and multi-product has been surveyed. In the another

paper, Rippin (1983b) has presented a procedure for classifying the structure of batch-processing problems. Joglekar and Reklaitis (1982) have reported the design of a dynamic simulator for batch oriented processes. However, none of these analysis are sufficient to provide significant help for the product manager in typical day-to-day planning problem in multi-product batch chemical plants.

A scheduling algorithm specifically suitable for the needs of the batch process chemical industry has been developed by Chokshi (1984). Based on this algorithm, a computerised scheduler is developed which permits equipment constraints, utility constraints and precedence requirements of the process tasks and schedules batches of the specified products. It is also capable of handling situations of plant shutdowns, equipment failures, raw material non-availability, processing time etc.

1.3 PRESENT WORK:

The present work concentrates on the first, second and fourth steps of the short-term planning problem mentioned in the section 1.1. Efforts are directed towards the development of an user friendly, general purpose production planning system specific to the needs of the chemical industry. This computerised system interlinked with the

scheduler developed by Chokshi(1984), is made flexible enough to handle the various objectives and the general cost evaluation schemes of the planner. Various methods are suggested to get good, better and best solution with respect to the above objective. Detailed time schedule of all the batches manufactured and the detailed cost of implementation of the above schedule is also prepared.

1.4. THESIS LAYOUT :

Chapter two describes elements which are relevant to the short term planning problem of batch chemical industry. Chapter three presents various techniques that are used in the design of the sequencer. In Chapter four computer program has been discussed keeping in mind the requirements of a user. Concluding fifth chapter briefly describes possible extension that can be incorporated in the sequencer.

CHAPTER 2

PROBLEM DESCRIPTION

In a multi-product batch chemical plant where only one route is specified for each product, sequencing problem consists of determination of the sequence in which a set of products should be produced, so that a specified objective, such as time to fulfill all product requirements, penalties for late deliveries, or total implementation cost of the schedule etc. is optimised. This section focusses attention on various elements of short-term planning, in general, in the context of batch chemical industry and the framework in which problem will be structured.

2.1 PROBLEM SPECIFICATION:

The data items that are required and the characteristics of various elements are described below.

2.1.1 PROCESS TASK:

A process task is an identifiable operation (or a group of operations) carried out on a specified chemical component (or a mixture of components). A sequence of different process tasks yields a batch of

product by undergoing desired transformation in the raw material. This task sequence is assumed to be well defined and this imposes logical constraints. Besides precedence constraints, a process task is characterised by

- (i) Mode of production i.e. batch, semi-batch or semi-continuous
- (ii) Time requirement. for its completion :

Processing time varies with the batch size.

- (iii) Raw material requirements of each task and type:

Here assumption is made that all the raw materials that are required for the batch are procured in the beginning of the planning period. In reality, different schedule for material purchase imposes additional constraint on the production planning.

- (iv) Utility demands:

In plant, availability of various utilities may not allow simultaneous operation of those process tasks which place heavy demands on the resources. Thus utility requirements for a process task may be come deciding factor in positioning it on time-scale.

Steam, electricity, refrigeration etc. are examples of utilities that may influence scheduling decisions. Depending upon the nature of process, batch-size may affect utility requirements. For certain process tasks, by lengthening the process tasks it may be possible to reduce the rate of utility requirements without deterioration in product quality. Such process tasks could be of help in lessening utility requirements during peak demand periods.

(v) Chemical stability :

Product stability problem is perhaps unique to chemical and metallurgical industries that has to be considered while scheduling the products . If the intermediate material is stable it can remain in the equipment until the next equipment item is ready to receive it. Thus a task which is stable on completion can be started independently of the availability of the succeeding item. For a task which is unstable on completion or a series of such tasks the starting time will be determined

by the availability of the succeeding items.

2.1.2 EQUIPMENT ITEMS:

Equipment items are the problem elements for batch mode production planning. Total number of equipment items is assumed to be fixed for scheduling. An equipment item can be used by one or more process tasks. Processing time is dependent upon the nature of the process task, whereas cleaning and setup time once processing over are dependent on the incoming and outgoing products. Also a scheduler should be flexible enough to take into account equipment breakdowns.

2.1.3 STOCK HOLDING:

Stock holding costs play an important role in assessing the acceptability of a proposed plan. For each product, information regarding the initial stock level, the minimum level of stock, and the buffer stock are stored. The maximum permitted stock level is not considered. Raw material stock levels are not considered in the planning process, may be treated as a separate problem.

2.1.4 PLANNING AND SALES DATA :

(i) Available production time:

The starting and finishing times and dates

of the planning period must be specified together with regular working pattern adopted during this period and any shut down period'. All the batches should be completed latest by the finishing time of the planning period.

(ii) Sales data:

All customer orders must be complied during the planning period. Delivery date forms the basis for the establishment of the time table for the production processes. All the deliveries are made from the stock at hand, upto the buffer level. Urgent deliveries below buffer level are allowed only with penalty. Partial deliveries are also permitted.

2.2. SCHEDULE EVALUATION :

In this section various measures to evaluate the different schedules are discussed. The approach is to identify a large number of measures which singly or jointly cover goals of different organisations. The emphasis is on the fact that various organisation may have different criteria to evaluate a schedule, and the program should be

capable of handling large number of such users. Following are some of the criteria commonly used:

- (i) to minimise the total penalty due to late deliveries,
- (ii) to minimise the total processing time of all batches,
- (iii) to find a schedule with a least implementation cost,
- (iv) to find a scheduled with least utility or changeover costs etc.

Some of these objective may be in conflict with each other. The present system attempts to overcome all these conflicts by selecting a generalised objective function. The generalised objective function is the cost measure and is defined as the sum of all weighted direct cost which vary with different sequences of batches. These costs are listed below:

- . Raw material inventory cost
- . Finished goods inventory cost
- . Backorder cost
- . Change over cost
- . Utility cost including manpower cost.

User can vary the relative importance of any cost component by assigning higher or lower weights to these components. Alternatively, one can get all the different components computed and judge their relative importance to select the schedule. Each cost factor and the mechanism by which they are computed are briefly explained below.

2.2.1 RAW MATERIAL INVENTORY COST:

In general, inventory is defined as an idle resource of any kind which has economic value. The cost associated in holding these resources is time variant. Typically, inventory cost is made up of the following costs:

- (i) Ordering costs
- (ii) Cost of shortages
 - (a) Cost of backorder
 - (b) Lost sales cost
- (iii) Inventory carrying costs.

Ordering cost is the amount of money (resources) spent in getting an item into inventory e.g. cost of placing orders cost of maintaining accounts for these orders etc. On the other hand, cost of shortages arises when there is demand but no item in stock. When stockout occurs there can be two

distinct cases. The backorder case, where the customer is informed that this order is treated as backorder and will be supplied when the item is in stock. The second case occurs when sales are lost. Lastly the inventory carrying costs are costs incurred in maintaining stock which include storage cost, pilferage, blocked capital cost etc.

It is assumed that all the raw material required for the production of set of products are procured in the beginning of the planning period. So the cost associated with raw material shortage and ordering remains same for different sequences. Only component of inventory cost which will vary with different sequences is the blocked capital cost. The blocked capital cost S , is expressed as

$$S = I \times C_j \times \int_0^t x_j(t) dt$$

where t = time period for which material
is stored,

$x_j(t)$ = on-hand inventory level of item i
which is a function of time,

I = Inventory carrying charge expressed in
terms of cost per unit time per
monetary unit invested in inventory,
and

C_j = Unit cost of the item j in inventory.

User has to provide information regarding I and C_j for each raw material.

For each raw material, the amount and date on which it is consumed is found out from the raw material consumption chart developed in the scheduler. Thus the integral part of the above expression is evaluated. The summation of blocked capital costs of all the raw materials gives the total raw-material inventory cost of the schedule.

2.2.2 FINISHED~~HO~~GOODS INVENTORY COST :

Unlike raw material inventory cost, cost of shortages is taken into consideration, while evaluating total finished goods inventory cost as they may be dependent on the schedule. Therefore the status of the product requirement plan and stock holding information of each product plays an important role. The method^{of} computing finished goods inventory cost is briefly explained in the flow chart given in figure 2.

The planner has a choice to select either partial delivery or full delivery of the products ordered. The finished goods inventory cost is computed accordingly.

2.2.3 BACKORDER COST:

Backorder costs are incurred when demand occurs and item is out of stock. Backorder costs are

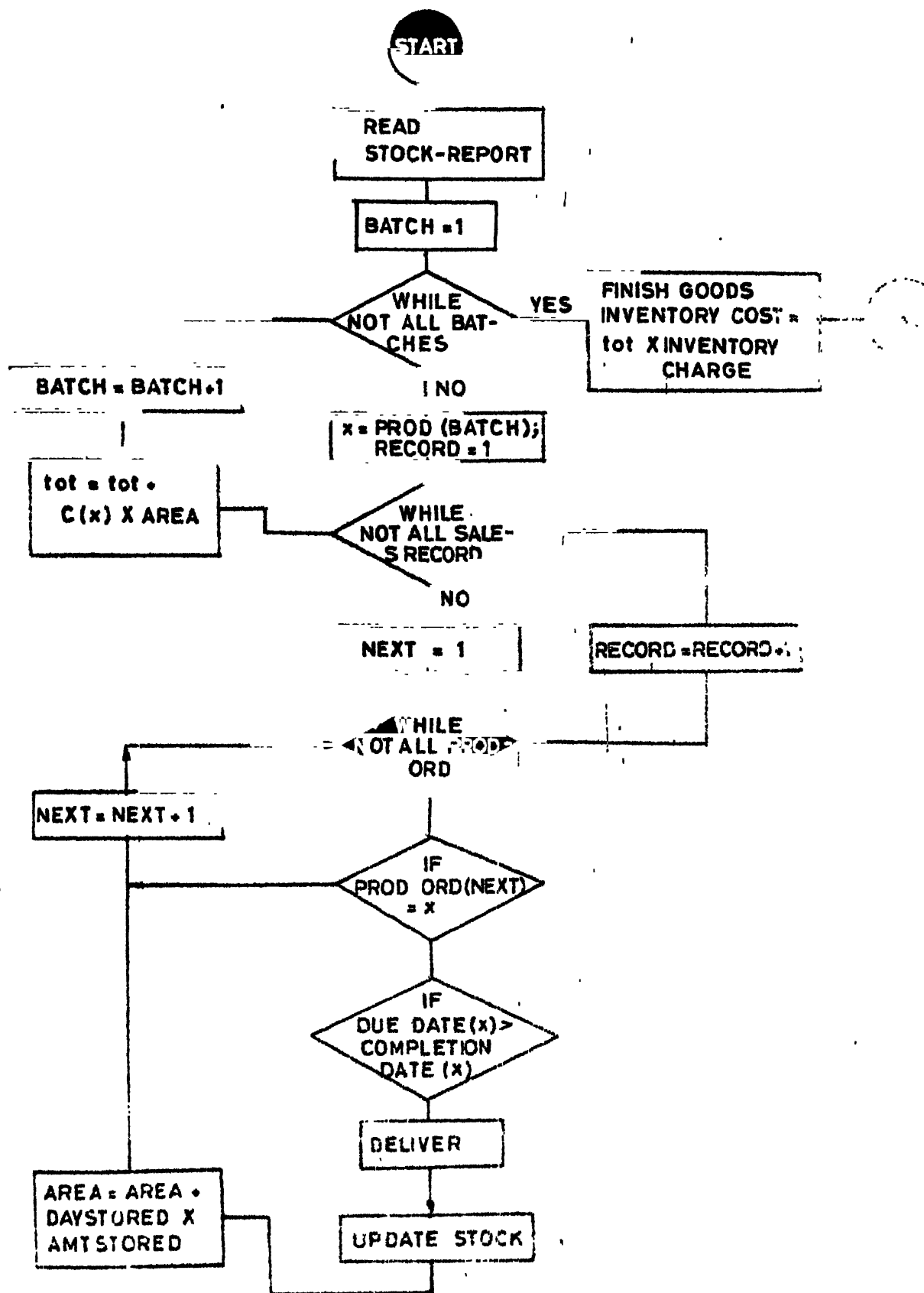


FIG 2 FLOW CHART FOR FINISHED GOODS INVENTORY

inherently extremely difficult to measure since they include such factors as loss of customer's good will, lack of keeping machine idle and cost of notifying a customer that item is not in stock and will be backordered. Backorder costs are made up of fixed costs and variable cost which vary with time, units backlogged and items backlogged. Fixed penalty is paid if any order is backordered. Following are the variable costs.

- (i) Variable penalty cost per day backlogged
- (ii) Variable penalty cost per unit of item backordered
- (iii) Variable penalty cost per article backordered.

In the computerised system, the user can select the backorder policy. Three such policies to compute backorder cost are

- (i) fixed cost + variable penalty cost for number of days delayed
- (ii) fixed cost + variable penalty cost for number of articles backordered.
- (iii) If partial delivery then
fixed cost + variable penalty cost for number of days delayed + variable penalty for number of units backordered + variable penalty cost for number of articles backordered.

According to the policy chosen for all the customer record if backordered, the backorder cost is calculated. If user's priority is not specified, third policy is treated as default.

2.2.4 CHANGEOVER COST:

In a typical batch chemical plant, the products are processed on different equipment modules. Many products use the same equipment at different points of time. Before new product is processed in the equipment, additional cost is incurred in unloading the contents of the previous product, cleaning with water acid or solvent to avoid contamination and finally loading the new batch. These costs may vary with respect to changeover time, or with the properties of incoming and outgoing products. Such costs are termed as changeover costs which obviously depend on the sequence of products. The user may select any one of the costing schemes based on the changeover times or properties of products processed to evaluate the changeover cost.

The total changeover cost for the complete schedule is the sum of all changeover costs for all the equipment.

2.2.5 UTILITY COST:

In a batch chemical industry, many utilities such as steam, electricity, refrigeration etc. are used frequently. For any time-interval, the total utility consumed by all the process tasks scheduled at that time is constrained by its availability. This utility constraint plays an important role in scheduling of the batches. For different utilities, the cost function of consumption may be similar or different. Based on these cost functions, following cost evaluation schemes are incorporated in the program.

For utilities like steam, electricity, refrigeration

(i) Cost based on total consumption

Total consumption per period is found out from the scheduler. Summation of total consumption in the whole planning period when multiplied with utility consumption cost per period, for a utility gives total utility cost of consumption of that utility

(ii) Cost proportional to maximum level of utility consumed

A fixed cost is paid on consumption of utility upto the pre determined level. An additional cost per unit consumed is incurred on consumption above this level

(iii) Cost varying with the time of the day.

Many time, to avoid consumption during peak hours , very high cost is charged.

Besides this, the facility to evaluate manpower cost (here manpower is treated as utility) is also provided. Fixed wage is paid for a worker working in regular hours. If he works beyond the regular hours, high additional cost or overtime may be incurred. During manpower crisis, the sequence with least manpower cost may be desirable. The present system facilitates planner to find such schedule. Analogous to this, schedule which gives minimum consumption of critical utility may also be generated.

The summation of all these costs computed according to user's specification, gives the total utility cost which varies with the different sequences of products . In summary Table 1 provides various steps involved in batch sequencing and options available at each step.

TABLE 1
OPTIONS AVAILABLE OF DIFFERENT STEPS IN BATCH
SEQUENCING.

1	SCHEDULE EVALUATION CRITERIA
---	------------------------------

1.1	Total penalty paid due to late deliveries
1.2	Total processing time of all the batches
1.3	Total implementation cost of the schedule generated
1.4	Total changeover cost
1.5	Total utility cost

2	SEQUENCING TECHNIQUES
---	-----------------------

2.1	<u>Exact Algorithms</u>
2.1.1	Complete enumeration
2.1.2	Branch and bound
2.2	<u>Heuristic Based Algorithms</u>
2.2.1	Local neighbourhood search
2.2.2	Non backtrack branch and bound
2.3	<u>Despatching Rules Based Heuristics</u>
2.3.1	Processing time
2.3.2	Max-process
2.3.3	Minimum critical utility
2.3.4	Total cost
2.3.5	Modified- EDD
2.3.6	Product grouping

3 COST EVALUATION SCHEMES

3.1 Raw Material Inventory Cost

3.1.1 Blocked capital evaluation

3.2 Finished Goods Inventory Cost

3.2.1 Partial delivery not allowed

3.2.2 Partial delivery allowed

3.3 Backorder Cost

3.3.1 Fixed cost + variable cost/day

3.3.2 Fixed cost + variable cost/ articles backordered

3.3.3 Fixed cost + variable cost/ articles + variable cost/ unit, + variable cost/day

3.4 Change Over Cost

3.4.1 Cost proportional to changeover time

3.4.2 Cost varying with incoming and outgoing product

3.5 Utility Cost

3.4.1 Cost per unit consumed per unit time-interval

3.4.2 Cost varying with the time of the day

3.4.3 Cost proportional to maximum level of the utility consumed

3.4.4 Manpower cost

The various sequencing techniques will be discussed in the next chapter.

CHAPTER 3

SEQUENCING METHODOLOGY

Selecting an optimal sequence and its scheduling, in practice, is a difficult problem. With the increase in the number of batches, utilities, equipments and raw materials, the time to get such a sequence will grow at a very fast rate. Thus in practice a trade-off has to be made between the closeness to the optimal sequence and the time and cost of getting such a sequence. The approach followed here is to provide an aid to the decision maker in selecting a method to solve his specific problem under the time and cost constraints. Hence, unlike the classical approach, no attempt is made to give an algorithm to obtain the optimal or sub optimal solution. Utility of a specific method, whether exact or heuristic will be dependent to a large extent on the problem environment, and have the decision-maker has to experiment to get methods suitable for his specific situations.

A variety of exact and heuristic approaches are in-built in the system in such a way that a decision maker can interact with the system and, with little effort, can select a method which will suit his problem situation.

In this, it should be noted that no attempt is made to suggest a specific method . The sequencing methods are divided into three categories namely exact algorithm, heuristic based algorithm and despatching rules based heuristic . For all the above mentioned methods, that are explained in detail in the forthcoming sections, the user has to specify.

- (i) schedule evaluation criteria
- (ii) starting and finishing time and date of planning period
- (iii) number of batches required
- (iv) product code and batch size of those batches
- (v) appropriate cost evaluation schemes and weights for each cost factor

The user can interact with the system to select one or more than one method to generate the sequence. Certain amount of experimentation is suggested so that user can make right choice of the method.

3.1 EXACT ALGORITHM:

The algorithm which guarantees optimal solution in finite number of steps is called as an exact algorithm. Enumeration is one type of exact algorithm which can handle many combinatorial problems like sequencing, Travelling salesman problem etc. Explicit enumeration evaluates all

the mutually exclusive combinations that exist for a set of batches one by one. High computational cost and memory storage makes this method undesirable for the case where number of batches is large. In implicit enumeration some inferior solutions are eliminated in an intelligent manner and thereby computing time is reduced.

3.1.1 COMPLETE ENUMERATION:

All the permutations of the schedules are generated one by one by using a stack. One complete sequence is selected, the scheduler is called to find the objective function value. On completion of all the permutation schedules, with minimum cost is selected. With the increase in number of batches, the number of sequences to be generated increases, consequently computational cost. So this method is suitable for small number of batches.

3.1.2 BRANCH AND BOUND TECHNIQUE:

When the number of batches is large and optimal solution is desirable, the technique of 'branch and bound' is best suggested. This technique Baker (1974), Coffman (1974), is based on the idea of partitioning the feasible solution sets into subsets by a process of branching and eliminating non-optimal solutions by bounding this subset. If the lower bound calculated for each subset is

smaller than the best objective function value of the incumbent solution also known as upper bound and if the subset with lower bound is feasible further branching from this subset is stopped. This is known as fathoming. If the above condition is false such subsets are excluded from further partitioning. This is known as pruning. The partitioning continues until a feasible solution is found such that its value is not greater than the lower bound for any subset. The algorithm terminates when all the subsets are either pruned or fathomed. The curtailment of maximum number of branches very much depends on the lower bounds of the subset and the starting solution.

technique
Any branch and bound/is characterised by
various strategies briefly explained below:

(i) Bounding Strategy :

The upper bound (UB) can be calculated by solving the problem by any heuristics based algorithms or heuristics described in the next section of this chapter. Let the k th candidate problem be denoted by p^k . Let S denotes the set which contains complete sequence .

For problem p^k ,

σ_k denotes the set containing elements which
contains partial permutation schedules
corresponding the problem p^k

σ_k' denotes the set containing elements not in σ_k

LB be the lower bound for candidate problem p_k

Two bounding strategies are proposed, user may select any one of them according to amount of computing time or cost he is willing to spend.

(a) LB for p^k , $LB = L1 =$ total objective function
partial schedule σ_k

(b) LB for p^k , $LB = L1 + L2$

where $L2 = \sum z_k'$, for all elements in σ_k'

and $z_k' =$ objective function value of a
element in σ_k'

For all the elements in σ_k' , the scheduler is run to find out z_k' , when contribution due to finished goods inventory cost put equal to zero. The above step is justified by observation that all cost components of objective function except finished goods inventory cost do not increase with delay in completion date of the product. By addition of $L2$ to $L1$, this bound becomes stronger.

User can incorporate any other bounding strategy suitable for his requirement.

(ii) Pruning Strategy:

We pruned any intermediate problem p^k , if lower bound LB is greater than the value of the objective function of best feasible solution obtained upto that stage.

For candidate problem p^k , $LB > UB$

(iii) Branching Strategy:

If a candidate problem p^k is neither fathomed nor pruned, it is used for subsequent branching. To perform branching at a candidate problem p^k , we select the product which is not present in subset σ_k of p^k and has maximum z'_k of all the elements in σ_k of p^k .

User can incorporate any other branching strategy.

(iv) Fathoming Strategy:

We fathom any subset σ_k if it is a complete permutation schedule i.e. $\sigma_k \sim S$

(v) Searching Strategy:

As far as searching strategy is concerned, depth first search is employed because of the ease of implementation and less storage requirements.

The flow chart for the above algorithm is shown in figure 3.

User choices for branch and bound technique:

- (i) Starting sequence
- (ii) Upper bound
- (iii) Bounding strategy
 - (a) $LB = L1 = \text{Objective function value}$
 - (b) $LB = L1 + L2$
- (iv) Branching strategy
 - (a) Maximum of objective function value of elements in σ_k
 - (b) Random selection.

3.2 HEURISTIC BASED ALGORITHM :

Many a times a good sub-optimal solution is more desirable than optimal solution due to lesser computational cost. These algorithms, to be described below, are based on standard rules such as non-backtracking, pairwise exchange Coffman (1976), may give reasonably good solutions. The user is provided with two such methods. These methods are very suitable for the problem with large number of batches.

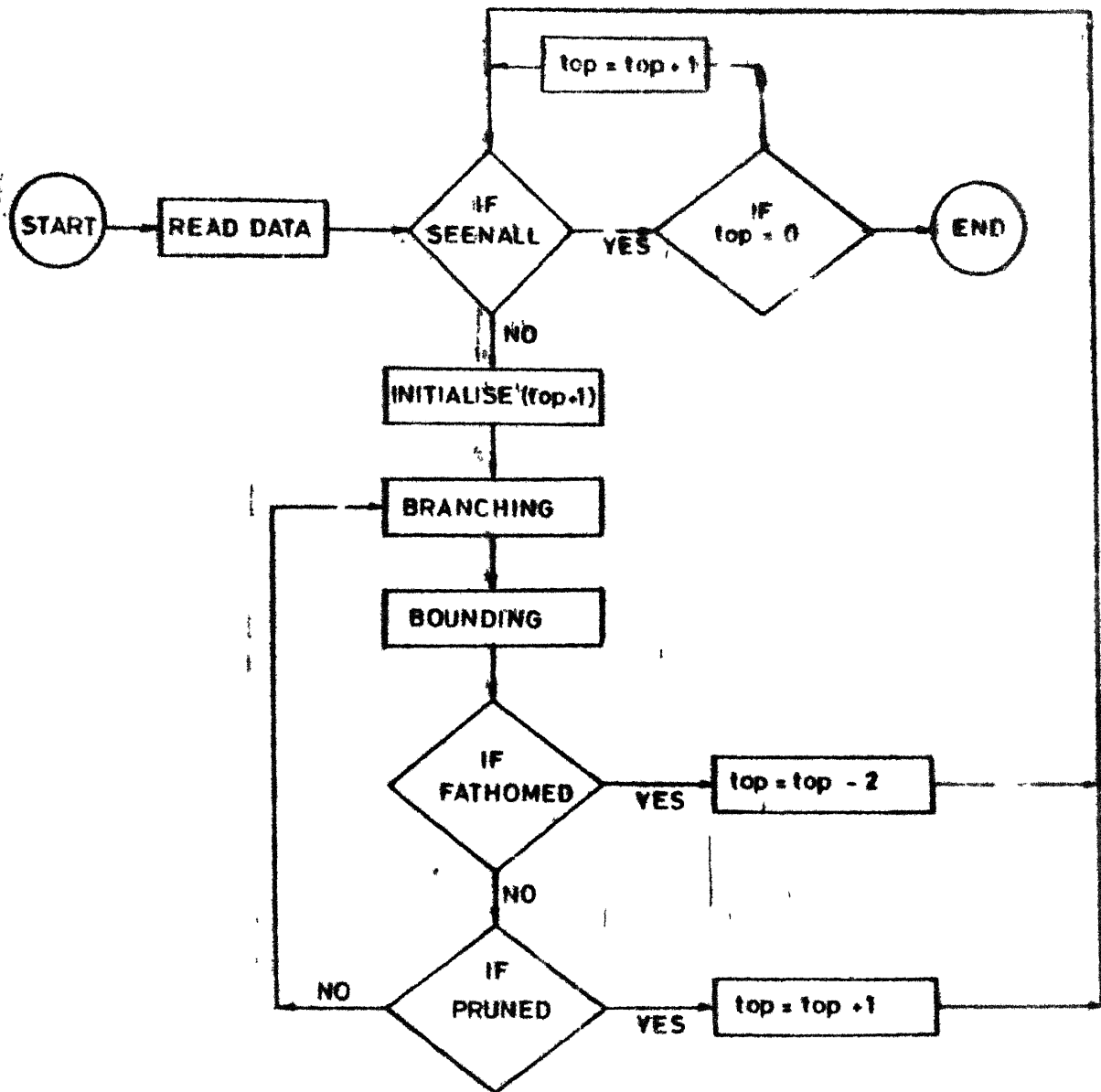


FIG. 3 FLOW CHART FOR BRANCH AND BOUND TECHNIQUE

3.2.1 NON-BACKTRACKING BRANCH AND BOUND:

This algorithm is similar to branch and bound where backtrack is avoided. Due to non-backtracking, storage requirement is much less. At each level, all the possible nodes are generated and information regarding their LB is stored. The smallest LB among these nodes is selected and its position in the sequence is fixed. Thus this product is not considered for next higher level. The process is terminated when a feasible solution is obtained. Thus backtrack is avoided but at the same time lower bounds are used to select the incoming product in the sequence.

Above algorithm is explained by a sample problem in figure 4.

No choice specific to this method is provided for the user. But user may incorporate some other strategy.

3.2.2 LOCAL NEIGHBOURHOOD SEARCH:

The algorithm is based on the idea of trial and error. It starts with a feasible solution i.e. a complete sequence, tries to improve the solution by making small changes in the neighbourhood of the solution set. In a complete sequence, the position of different elements are interchanged one at a time if this results in improvement

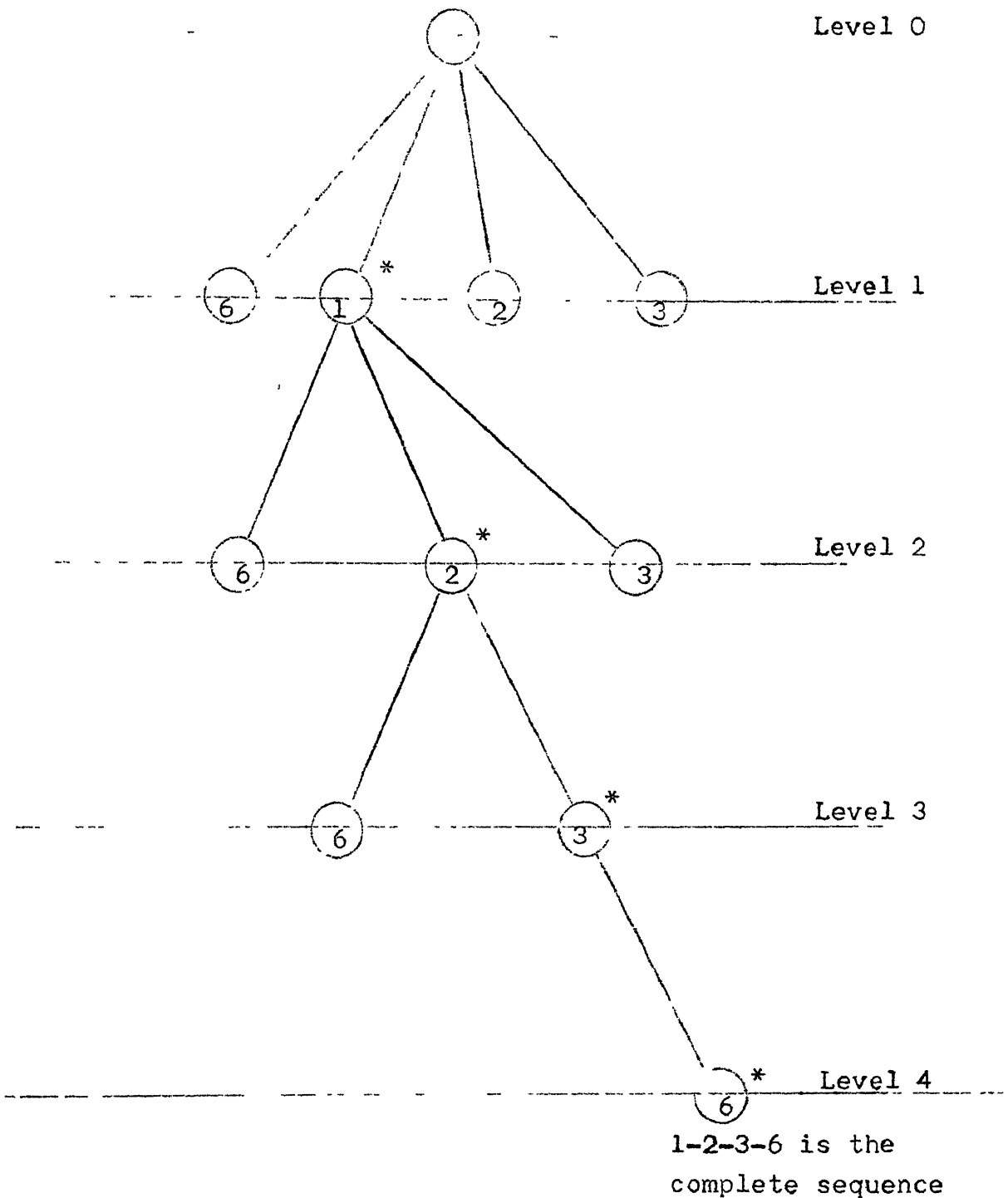


Fig. 4 An example of Non-backtracking branch and bound technique.

in the objective function value, the present sequence is retained . User can specify the termination strategy of the process. It may be continued until no further improvement in solution is possible or after specified number of pairwise interchanges. This serves as a very good starting solution for the branch and bound technique.

User's Choice:

- (i) Initial starting sequence
- (ii) Process termination criteria
 - (a) no further improvement in objective
 - (b) number of pairwise exchanges to be done.

3.3 DESPATCHING RULES BASED HEURISTICS:

Heuristics are ' thumb rules ' which exploits the special characteristics of the problem and tries to give good feasible solution without a formal guarantee of performance. The performance of these rules varies drastically with different objective functions. The given planning system exploits the complex structure of the planning problem which is dependent on the various elements like, utilities, equipments, raw materials and finished good stocks etc. On the basis of under given priority rules a complete sequence is generated.

3.3.1 PROCESSING TIME :

For any sequence specified by the user, ~~also~~ the present method can arrange the products in the sequence ascending or descending (user's specification) order of their processing time.

3.3.2 MINIMUM CRITICAL UTILITY:

User has to specify the critical utility code and the ordering scheme. On the basis of this specified ordering scheme i.e. increasing/ decreasing order, the product which consumes minimum of specified critical utility is arranged accordingly.

3.3.3 MAXIMUM PROCESS:

The product with maximum number of process tasks is given highest priority and is started first, the process is repeated with the remaining product .

3.3.4 TOTAL COST:

For the number of batches and products specified by the user, the scheduler is run for each product individually and according to his specification the total cost i.e. the value of cost function is computed. Here the user can

specify ascending or descending order of the cost for sequencing. The products are arranged accordingly.

3.3.5 MODIFIED-EDD:

Earliest due date (EDD) is the standard despatching rule Baker (1974), Coffman (1974) used for scheduling. Here idea of earliest due date is modified where the earliest date on which the product goes below the buffer level is found out from the stock holding information and sales-order data. Product to be produced are arranged in increasing order of their modified due date. The idea is to minimise the backorder costs to some extent.

The block diagram for the chemical batch sequencer is shown in figure 5. The various options available to perceiving various sequencing techniques are shown in Table 2.

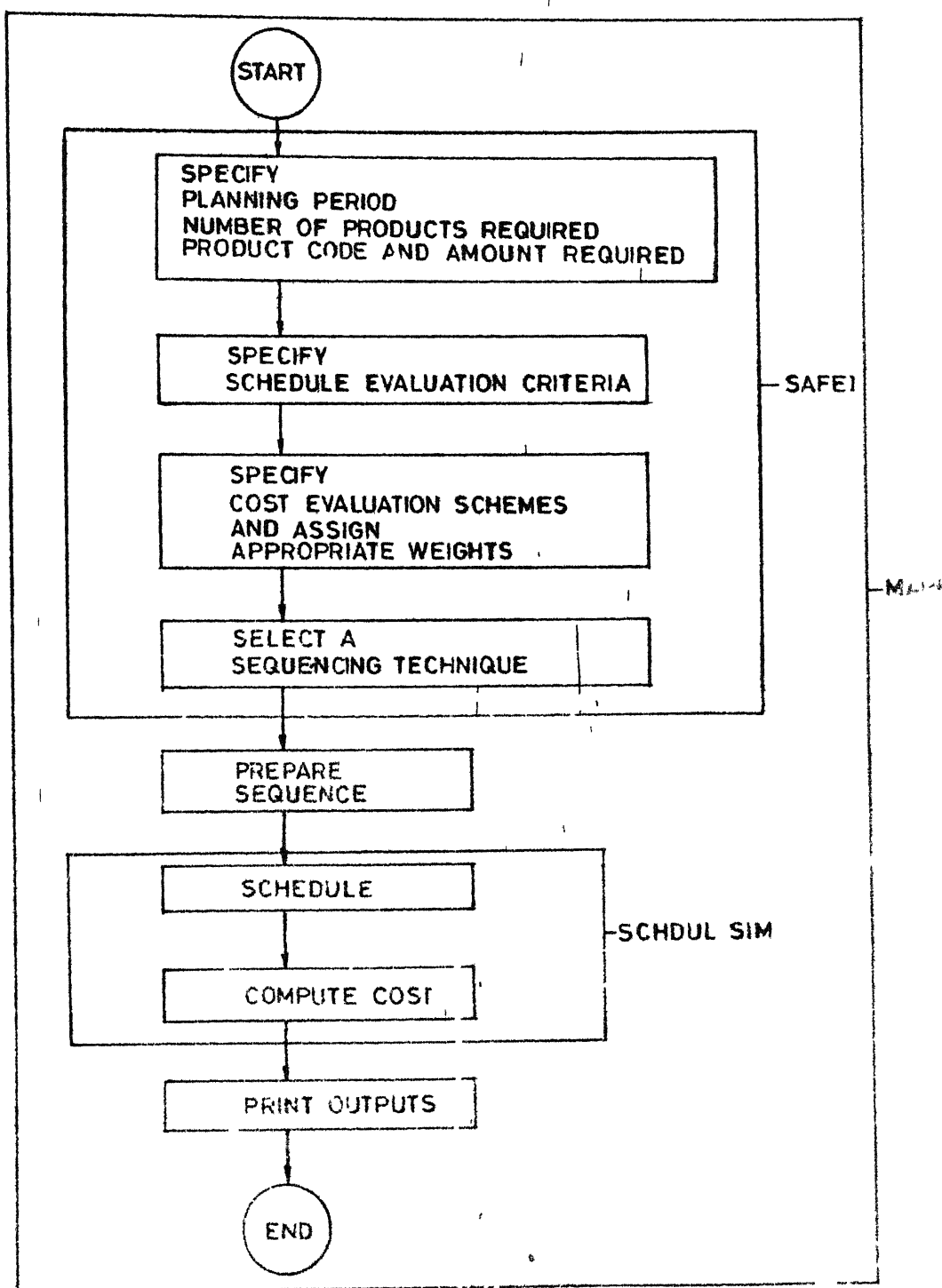


FIG 6 BLOCK DIAGRAM FOR THE BATCH SEQUENCER

TABLE 2USER'S OPTIONS FOR SEQUENCING TECHNIQUES

1	SEQUENCING TECHNIQUES
---	-----------------------

1.1	<u>Complete Enumeration:</u>
1.2	<u>Branch and bound technique:</u>
1.2.1	Starting sequence
1.2.2	Upper bound
1.2.3	Bounding strategy
	(a) $LB = L1$
	(b) $LB = L1 + L2$.
1.2.4	Branching strategy
	(a) Minimum (z'_k) for all elements in σ_k
	(b) Random selection
1.3	<u>Non backtracking branch and bound:</u>
1.4	<u>Local neighbourhood search :</u>
1.4.1	Initial starting sequence
1.4.2	Process termination criteria
	(a) Until no further improvement is possible
	(b) Number of pairwise exchanges to be done

Contd... Table 2.

- 1.5 Processing-Time:
- 1.5.1 Arranging order
 - (a) ascending
 - (b) descending
- 1.6 Minimum-Critical Utility:
- 1.6.1 Critical utility code
- 1.6.2 Arranging order
 - (a) ascending
 - (b) descending
- 1.7 ~~Maximum~~ Process:
- 1.8 Total-Cost :
- 1.8.1 Arranging order
 - (a) ascending
 - (b) descending
- 1.9 Modified-EDD:

CHAPTER 4

USER'S MANUAL

Based on the algorithms discussed in previous chapter, two computer programmes, MAIN.SIM and SCHDUL.SIM have been developed. These two programmes can be used to prepare a detailed schedule for a batch chemical plant. Both the programmes are written in SIMULA language for DECSYSTEM-10, Object codes MAIN.REL, SCHDUL.REL and SCHDUL.ATR, are generated using SIMULA compiler (Version 3). Execution the programs require 3rd version of SIMULA runtime system.

Besides several utility procedures, a utility package SAFEI (Version 4) is used by the program MAIN.SIM. SAFEI requires a file name SAFEIO.ENG, which is also supplied along with MAIN.SIM and SCHDUL.SIM. SAFEI and other utility procedures should be available in the library LIBSIM on the SYS : area of the system.

4.1 DATA INPUT:

Some help information regarding various facilities that are provided to the user are displayed on the screen after the following command: EXECUTE MAIN.REL. After this, various questions are prompted on the terminal screen and

user is required to type in the answers. For most of the questions, that are prompted, limited help information is also supplied on user's request at run time. To get help information, on any question, user has to type in '?' , in answer to the question. Limited validity following an error message. A typical dialogue that takes place at run time is reproduced in appendix A. Appendix B lists the validity checks that are provided for.

Following nine disk file are required for program execution .

- INPUT
- PROF.MAP
- PROFS.ALT
- CLEAN.TIM
- TEXT.DAT
- STOCK.RPT
- COST.DAT
- ORDER. DAT
- VALUE.

Help file, PROG.HLP is also required for execution. Helpful instructions on preparation of the data files are given in Section 4.

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4.2 PROGRAM EXECUTION:

Both the programs are interlinked, and a single execution command (EXE MAIN.REL) activates both MAIN.SIM and SCHEDUL.SIM. Initially, availability of data files, INPUT , PROF.MAP etc. on disk area of the user is checked. If, any one of the files are not available, then following error message is flashed on the screen and execution is cancelled.

'?... ERROR ERROR ..?

DATA file; ----- is not available on the disk.

Execution is deleted.

During dialogue with user, through SAFEI system, appropriate error message is issued when ever validity check for an answer fails. User is advised to type answers carefully in order to avoid errors caused by non-integer answers.

4.3 OUTPUT :

After the execution is over, results are stored on a disk file OUTPUT, which has line printer orientation.

GANTT charts and utility utilisation charts are prepared only after confirmation from user is received.

User's choice is asked for in following manner:

' ' If GANTT charts are to be prepared, then type 0
Else type any other character ' '

Similar message^{is} asked for choice regarding utility consumption charts. Disk file BATCH.STR contains schedules that are prepared for all product batches. PROCESS .STR stores occupancy vector information for each of the quipment (processor) in the plant. UTLTY.STR is used to store loading vector for each of the utilities. TOTCOS gives detailed cost of implementation of the schedule generated. OUTPUT 2 gives detailed report of the planning problem undertaken.

4.4 PREPARING DATA FILES :

Preparation of five data files, namely INPUT, PROF. MAP, PROFS, ALT and TEXT.DAT are described in earlier work Chokshi (1984). Preparation of other disk files is explained under.

4.4.1 CLEAN.TIM:

This data file supplies cleaning and product change-over or set up times for the equipment items that are used. Cleaning and changeover times may be dependent on product sequences a list of these times should also indicate product order.

Record length for this data file is 132 spaces. The data items for a single equipment item can be spread over several lines.

First line for an equipment item should contain a code in the beginning. A character U followed by code number of the equipment, makes up the code. Next, an integer should be given, which indicates number of data records that are supplied for the equipment. A data record consists of 4 data items. Code number of product for which the equipment item was used previously, code number of product to which the equipment is about to be switched over, cleaning and setup time and changeover cost .

Table 3 shows cleaning and setup time and changeover cost information for equipment. No.5. Corresponding entries in data file are:

TABLE 3AN EXAMPLE OF CLEANING AND CHANGEOVER TIMES AND COSTS(CLEAN. TIM)

Equipment No	Product		Cleaning and change over time, hrs.	Changeover cost, Rs.
	From	To		
U5	-	2	1.0	5.00
	-	3	0.5	9.00
	-	5	1.2	11.00
	2	3	0.75	15.50
	2	2	3.5	17.50
	2	5	1.25	12.50
	3	2	4.0	31.00
	3	3	0.5	4.25
	3	5	1.0	5.50
	5	2	2.0	17.50
	5	3	4.25	17.00
	5	5	1.25	21.00

4.3.2 COST.DAT:

This disk file supplies different details of each cost component of the cost function. Program SCHEDUL.SIM reads information related cost components from this data file. Record length for each line is 132 spaces. All the cost components used are of real type.

First line contains, changeover cost per unit time for each processor. This cost is different from changeover cost i.e. dependent on the incoming and outgoing product, which is provided in the disk file CLEAN.TIM.

Next (1+3 (number of utilities)) lines, contain details of various costs, corresponding to three cost evaluation schemes. The cost proportional to total utility consumed per time-interval, for each utility, that is used in first scheme is provided in the second line of this file. Next three lines, for the 3 utilities used, gives information regarding scheme : 2. Each line contain three data items.

(i) Permissible level i.e. the level upto which fixed cost is incurred. On consumption above this level extra cost per unit consumed is incurred.

(ii) Fixed cost.

(iii) Variable cost per unit of utility consumed above permissible level.

For scheme : 3, where cost is proportional to time of the day, information regarding time range and cost corresponding to these ranges are furnished. For each utility, having such dependency discretized graph, cost versus time of the day, should be prepared. Figure 6a, shows a discretized graph for such utilities. Entireties on the line are values of distinct co-ordinate pairs from the above -mentioned graph. For example, line corresponding to figure 6a, reads:

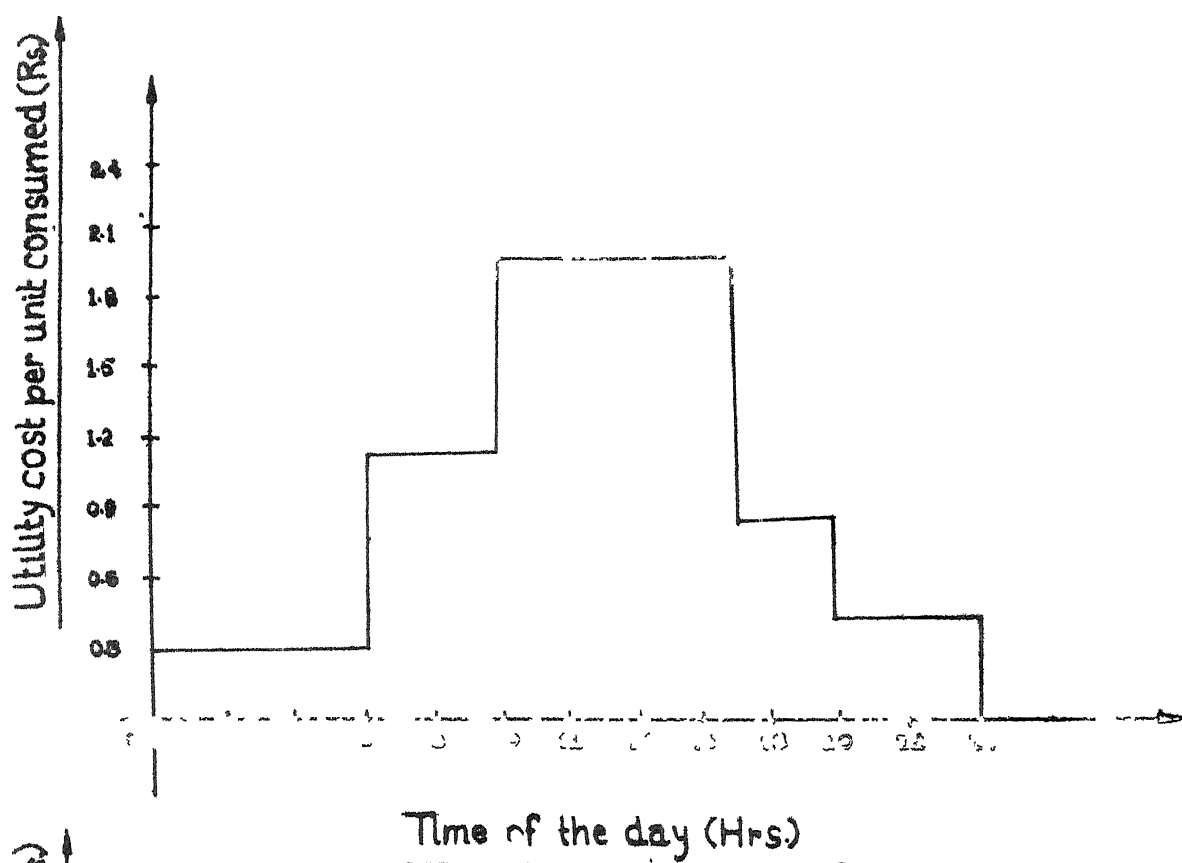
5 6 0.30 10 1.20 17 2.00 20 0.80 24 0.40

The first item of this line is the number of such discrete points. Number of such discrete points should not exceed 10. User is asked to provide integer type data corresponding to the coordinate of the time of the day. In the case when cost of the utility does not vary with the time of the day a constant cost can be provided (Ref. to figure 6b), as

1 0.9

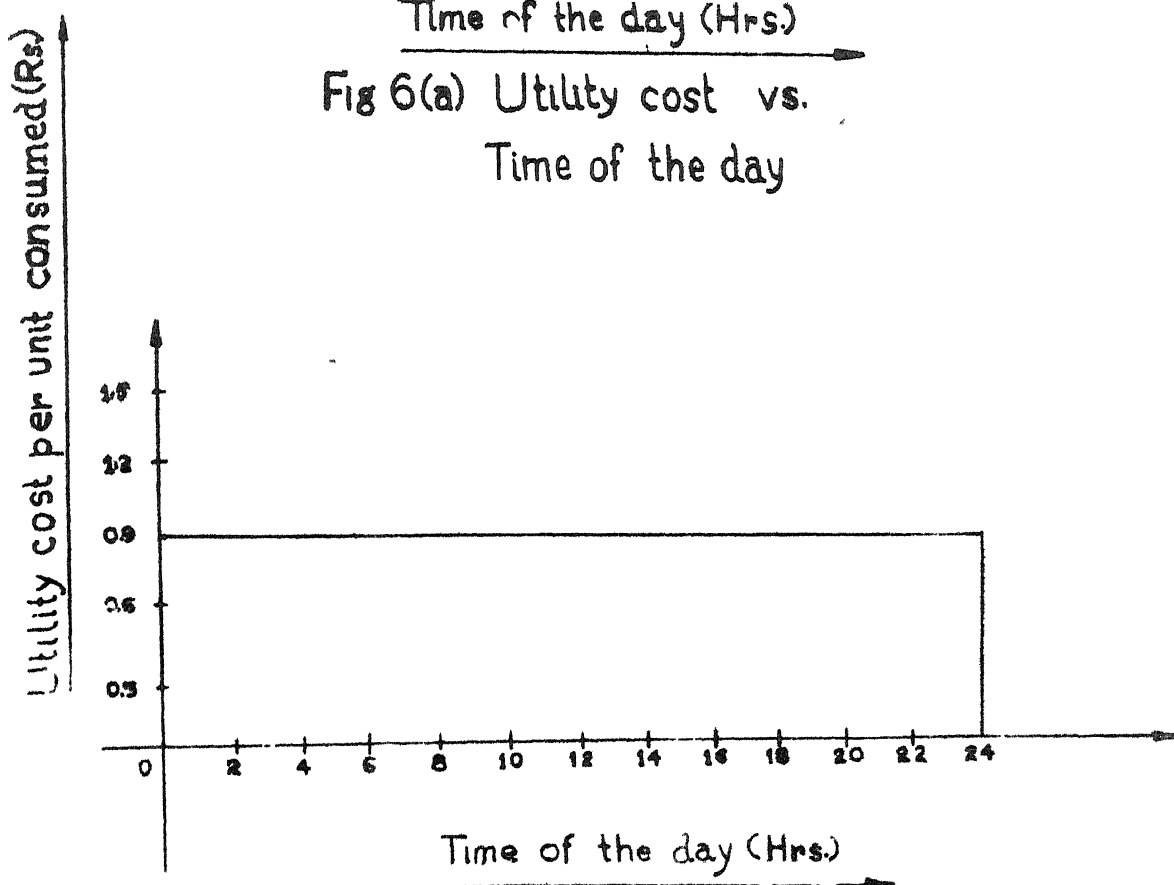
In next line of the data file, for each raw material, cost of raw-material/unit is provided information regarding backorder and finished goods inventory are provided in next four lines .

- (i) Variable penalty to be paid if any article is backordered.
- (ii) Variable penalty per day for each product.



Time of the day (Hrs)

Fig 6(a) Utility cost vs.
Time of the day



Time of the day (Hrs)

Fig 6(b) Utility cost constant with
Time of the day

- (iii) For each product, variable penalty cost per unit backordered is given .
- (iv) Fixed penalty cost, is backordered and Inventory carrying charge is given .

Effectively 14 lines are required for 18 processors, 3 utility 10 raw materials and 10 products.

4.4.3 STOCK.RPT :

This file contains stock holding information about various products in stock. Each record length is fixed to 132 spaces.

Each record consists of 4 items, e.g. product code, Initial stock level in Kg., Buffer level in Kg. and manufacturing cost of the product. The first is integer item while other three items are real in nature. For 4 products to be produced, stock holding information is given in Table 4.

TABLE 4AN EXAMPLE OF STOCK HOLDING INFORMATION (STOCK.RPT)

Product Code	Initial level, in Kg,	Buffer level, in Kg.	Manufactu- ring costs Rs.
6	250.00	150.00	51.00
1	500.00	350.00	12.00
2	100.00	150.00	21.00
3	125.00	125.00	11.00

4.3.4 ORDER.DAT :

This data file consists of the sales order for various customers. Each record is of length of 132 spaces. Each order record consists of following items,

- . Customer-code Text type of size 4
 character,
 - . Due date of delivery day and month,
 both integer type
 - . Number of products ordered integer type
- For each product ordered
- . Product code integer type
 - . Quantity ordered real type

Table 5 gives a typical example of this data file.

4.3.5 VALUE:

This data file is not an input file, but is created during execution. For each product, various information regarding processing time, number of process tasks, etc. are stored, which are used by the various algorithms. For each product to be produced, SCHEDUL. SIM is called and above information regarding its processing time, number of process tasks present, utility requirements of the product and the total implementation cost of each product are stored.

TABLE 5AN EXAMPLE OF SALES ORDER (ORDER.DAT)

Customer Code	Due Date		No. of product ordered	Product Code	Amount ordered in Kg.
	Day	Month			

BXDM	30	6	1	1	150.00
XXZZ	1	7	1	6	150.00
MTSS	9	7	1	6	105.00
RT01	11	7	1	3	200.00

4.5 SAMPLE PROBLEM:

We shall demonstrate the methodology developed so far using a test problem. The objective of running the test problem is to show that how a decision maker can interactively use the developed program

- (a) to identify the importance of different weight on different cost components and select a suitable objective function,
- (b) to identify the best method for his problem situation.

For all this experimentation, the following input-data will not change:

- . number of utilities used,
- . number of equipments used,
- . number of sales orders,
- . duration of planning period, and
- . cost evaluation schemes.

Three such experiments are done in the following manner

- (a) Decision maker can select various weightages combination and for each of the combination for various sequencing techniques are computed. Test problem is run on 7 different combination and results are shown in table 6 election of the weight combination is entirely dependent on the decision maker.

- (b) For a specified objective (weightages fixed) the test problem is run by varying the number of batches for each of the techniques. Results are shown in table 7. This will provide information about the time which may be needed for different size problems.
- (c) For a specified objective and specified problem the solution are computed by different method and relative cost as well as the CPU times obtained. This can be effectively used to select the most appropriate method for the problem situation under consideration.

It may be noted that usually in a real life situation while the problem data will vary, the nature of the problem and objective will remain the same and hence this experimentation may have to be done only once and when there are major changes in the objective of the scheduling or in problem structure.

RESULTS OF EXPERIMENT (2)

Number of Batches: 4

Products Produced: (1,2,5,5)

ch & Bound		Non-backtracking			Local neighbourhood search			Min Critical Utility (Ascending)		
e Cost (Rs)	CPU (Min)	sequence	Cost (Rs.)	CPU (min)	Sequence	Cost (Rs.)	CPU (min)	Sequence	Cost (Rs.)	CPU (min)
43298	02.53	5-2-5-1	4284	00.27	1-5-2-6	43298	00.33	6-5-2-1	44967	00.04
1363	01.12	5-1-5-2	1675	00.19	1-5-6-2	1363	00.34	6-5-2-1	17520	00.05
308	01.38	1-5-2-6	337	00.18	1-6-5-2	326	00.23	6-5-2-1	39700	00.04
5829	02.32	1-5-2-6	6151	00.18	1-5-2-6	6151	00.49	6-5-2-1	7229	00.04
35272	02.52	5-2-1-6	36092	00.20	1-5-2-6	35272	00.49	6-5-2-1	35545	00.05
1409	01.25	5-1-6-2	1723	00.21	1-5-6-2	1409	00.47	6-5-2-1	1789	00.04
56571	02.46	5-6-1-2	62403	00.23	1-5-6-2	56571	00.49	6-5-2-1	6091	00.05

TABLE: 7 RESULTS OF EXPERIMENT (B)

Objectives: Minimise total implementation cost of the schedule

Weights: 1 1 1 1 1

Non-backtracking B&B			Local Neighbourhood Search			Min Critical Utili		
Sequence	Cost (Rs.)	CPU (min.)	Sequence	Cost (Rs.)	CPU (min.)	Sequence	(Ascending	Cost
5-7-4-3-2-1	117270	00.39	4-1-2-5-7-3	109141	01.17	3-7-5-4-2-1	127410	(
4-7-2-3-1	119321	00.28	1-4-7-2-3	104984	00.56	7-5-4-2-1	110261	(
5-2-6-1	44384	00.21	1-5-2-6	43298	00.33	6-5-2-1	44967	(
5-2-1	39000	00.09	1-5-2	37544	00.13	5-2-1	39000	(

TABLE 8: RESULTS OF EXPERIMENT (C)

Objective: Minimise total implementation cost of the
Schedule Weightage given to the five cost
components: 1 1 1 1 1

Number of batches: 6

Products used: (1,2,3,4,5,7,)

Sequencing Technique	Sequence	Cost(Rs.)	% ERROR	CPU(mins)
Branch & Bound	1-4-2-5-7-3	109141	0	20.11
Non-backtracking B&B	5-7-4-3-2-1	117271	7.45	00.39
Local neigh- bourhood search	4-1-2-5-7-3	109141	0	01.17
Minimum Critical Utility(Ascending)	3-7-5-4-2-1	127410	16.73	00.05
(Descending)	2-1-4-5-7-3	122352	12.10	00.05
Processing time (Ascending)	1-2-4-5-7-3	117093	7.28	00.05
Descending	3-7-5-4-2-1	127410	16.73	00.05
Max-process	3-7-5-4-1-2	129304	18.48	00.05
Modified-EDD	3-7-5-4-1-2	129304	18.48	00.05
Total cost Ascending	3-7-5-4-2-1	127410	16.73	00.05
Descending	1-2-4-5-7-5	117093	7.28	00.05

TABLE 9: Cost Breakup for various despatching rules for Experiment(C)

No. of Batches: 6

Weightage: 1 1 1 1 1

Sequence	Rawmat Inventory Cost (Rs.)	Finished Goods Inventory Cost (Rs.)	Backorder Cost (Rs.)	Utility Cost (Rs.)	Changeover Cost (Rs.)	Accumulated cost (Rs.)
-2-4-5-7-3	98	2162	1355	106973	6504	117093
-7-5-4-2-1	153	1409	1748	114978	9121	127410
-7-5-4-1-2	119	1409	1748	117285	8741	129304
-7-5-4-1-2	119	1409	1748	117285	8741	129304
-1-4-5-7-3	109	2475	2869	109831	7065	122351
-7-5-4-2-1	153	1409	1478	114978	9121	127411
-2-4-5-7-3	98	2162	1355	106973	6504	117093
-7-5-4-1-2	119	1409	1748	117285	8741	129304

CHAPTER 5

CONCLUSIONS AND EXTENSIONS

Main purpose behind a sequencing and scheduling exercise is to achieve a reasonably good sequence of product to be produced, which when scheduled meets the specified objective of the planner in the best manner. The planner should have provision to experiment with more than one objective and with minimum effort select a sequence which is best suited to his problem environment. The main purpose of developing the computerised sequencer is to provide flexibility with which it can handle various objectives and realistic cost evaluation schemes of different organisations. Thus the system tries to provide decision maker with an aid to handle planning problem without requiring an in-depth knowledge of theoretical aspect of sequencing and scheduling on the part of the user. However it should be noted that the quality of solution can only be judged in the presence of actual values of cost related data items.

Throughout the discussion, it is assumed that amount of raw materials required are procured in the beginning of the planning period. Availability of raw-material

if restricted, offers a new direction in which present work can be extended. Seperate routine which will give raw-material procurement and consumption schedule when coupled with this system, can be used to compute raw-material inventory cost. Like raw-material availability, in case of product interdependency, scheduling of a product is constrained by the availability of other product. Such product interdependency constraints may be incorporated in the scheduling algorithm.

Beside raw-material procurement and product interdependency, contribution made by blocked capital due to storage of, stable intermediate products to cost function may be incorporated so that more realistic situations can be handled.

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QUES 1: Starting of the planning period :
 start time(hhmm format) :600
 start date :26
 month :6
 year :1984
 QUES 2: End of the planning period :
 end time(hhmm format) :700
 end date :15
 month :7
 year :1984
 QUES 3: Number of batches to be produced :6
 QUES 4: product_no:1:6
 batch size:1:1900.0
 product_no:2:1
 batch size:2:2000.0
 product_no:3:2
 batch size:3:1900.0
 product_no:4:3
 batch size:4:1500.0
 product_no:5:5
 batch size:5:1700.0
 product_no:6:4
 batch size:6:1400.0
 QUES 5: Select any one objective function:
 minimise total impementation cost/1/ :
 minimise total penalty due to late deliveries/2/ :
 minimise total utility cost/3/ :
 minimise total changeover cost/4/ :1
 QUES 6: What type of solution do you want ? :
 optimal/1/ :
 sub optimal/2/ :
 good/3/ :2
 QUES 7: Which method do you want ? :
 non backtracking branch & bound/3/ :
 local neighbourhood search/4/ :4
 Choose the appropriate cost evaluation schemes :
 QUES 8: 1) RAW MATERIAL INVENTORY COST :
 scheme/1/ :1
 QUES 9: weight(1) :1

2) FINISHED GOODS INVENTORY COST :
 scheme: partial delivery permitted/1/ :
 partial delivery not permitted/2/ :1
 weight(2) :1
 3) BACKORDER COST :
 schemes: fixed cost + penalty per day/1/ :
 fixed cost + penalty per :
 article backordered/2/ :
 fixed cost + penalty per day + :
 penalty per article backordered :
 penalty per units backordered/3/ :1
 weight(3) :1
 4) CHANGE OVER COST :
 schemes: cost proportional to changeover time/1/ :
 cost varies with the incoming and
 outgoing product/2/ :2
 weight(4) :1
 5) UTILITY COST :
 for steam, electricity etc
 schemes: cost per unit consumed/1/ :
 cost varying with the time of the day/2/ :
 cost proportional to the peak level/3/ :2
 for manpower cost of overtime/1/:1
 weight(5) :1

APPENDIX B

VALIDITY CHECKS

Limited validity check for the answer, which is supplied by the user at dialogue time (ref. Appendix A), is carried out by the program MAIN.SIM. SAFEI system checks the type of the supplied answer, i.e., if instead of an integer a real value is supplied the type check declares it as an error and question is repeated after an error message. For some of the questions, validity check is further extended as described below.

- i) Whenever a date is asked for, supplied answer is accepted only if it lies between integers 1 and 31. Similarly for a month number, supplied integer is acceptable only if it lies in range 1 to 12. Once, date number and month number information is available for a particular day, a calender routine is called which checks that supplied number for the date does not exceed total number of days for corresponding month.
- ii) Whenever information for time of a particular day is required, answer is acceptable in 'hhmm' format only. Further, number for hour must lie in range 0 to 24. Number supplied for minutes is accepted only if it is in the range 0 to 60.
- iii) Whenever user supplies product number for a batch, valid range for the supplied integer is from 1 to total number of products that are produced in the plant.

iv) Whenever batch size information is supplied by the user, supplied positive real value is considered valid only if it is less than or equal to batch capacity for the corresponding product.

Similar validity checks are provided throughout SAFEI block of the program.

If, any of the validity check fails then an error message is flashed on the terminal screen and question is repeated.

THE UNIVERSITY OF CHICAGO

1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 2038 2039 2040 2041 2042 2043 2044 2045 2046 2047 2048 2049 2050 2051 2052 2053 2054 2055 2056 2057 2058 2059 2060 2061 2062 2063 2064 2065 2066 2067 2068 2069 2070 2071 2072 2073 2074 2075 2076 2077 2078 2079 2080 2081 2082 2083 2084 2085 2086 2087 2088 2089 2090 2091 2092 2093 2094 2095 2096 2097 2098 2099 2100 2101 2102 2103 2104 2105 2106 2107 2108 2109 2110 2111 2112 2113 2114 2115 2116 2117 2118 2119 2120 2121 2122 2123 2124 2125 2126 2127 2128 2129 2130 2131 2132 2133 2134 2135 2136 2137 2138 2139 2140 2141 2142 2143 2144 2145 2146 2147 2148 2149 2150 2151 2152 2153 2154 2155 2156 2157 2158 2159 2160 2161 2162 2163 2164 2165 2166 2167 2168 2169 2170 2171 2172 2173 2174 2175 2176 2177 2178 2179 2180 2181 2182 2183 2184 2185 2186 2187 2188 2189 2190 2191 2192 2193 2194 2195 2196 2197 2198 2199 2200 2201 2202 2203 2204 2205 2206 2207 2208 2209 2210 2211 2212 2213 2214 2215 2216 2217 2218 2219 2220 2221 2222 2223 2224 2225 2226 2227 2228 2229 2230 2231 2232 2233 2234 2235 2236 2237 2238 2239 2240 2241 2242 2243 2244 2245 2246 2247 2248 2249 2250 2251 2252 2253 2254 2255 2256 2257 2258 2259 2260 2261 2262 2263 2264 2265 2266 2267 2268 2269 2270 2271 2272 2273 2274 2275 2276 2277 2278 2279 2280 2281 2282 2283 2284 2285 2286 2287 2288 2289 2290 2291 2292 2293 2294 2295 2296 2297 2298 2299 2300 2301 2302 2303 2304 2305 2306 2307 2308 2309 2310 2311 2312 2313 2314 2315 2316 2317 2318 2319 2320 2321 2322 2323 2324 2325 2326 2327 2328 2329 2330 2331 2332 2333 2334 2335 2336 2337 2338 2339 2340 2341 2342 2343 2344 2345 2346 2347 2348 2349 2350 2351 2352 2353 2354 2355 2356 2357 2358 2359 2360 2361 2362 2363 2364 2365 2366 2367 2368 2369 2370 2371 2372 2373 2374 2375 2376 2377 2378 2379 2380 2381 2382 2383 2384 2385 2386 2387 2388 2389 2390 2391 2392 2393 2394 2395 2396 2397 2398 2399 2400 2401 2402 2403 2404 2405 2406 2407 2408 2409 2410 2411 2412 2413 2414 2415 2416 2417 2418 2419 2420 2421 2422 2423 2424 2425 2426 2427 2428 2429 2430 2431 2432 2433 2434 2435 2436 2437 2438 2439 2440 2441 2442 2443 2444 2445 2446 2447 2448 2449 2450 2451 2452 2453 2454 2455 2456 2457 2458 2459 2460 2461 2462 2463 2464 2465 2466 2467 2468 2469 2470 2471 2472 2473 2474 2475 2476 2477 2478 2479 2480 2481 2482 2483 2484 2485 2486 2487 2488 2489 2490 2491 2492 2493 2494 2495 2496 2497 2498 2499 2500 2501 2502 2503 2504 2505 2506 2507 2508 2509 2510 2511 2512 2513 2514 2515 2516 2517 2518 2519 2520 2521 2522 2523 2524 2525 2526 2527 2528 2529 2530 2531 2532 2533 2534 2535 2536 2537 2538 2539 2540 2541 2542 2543 2544 2545 2546 2547 2548 2549 2550 2551 2552 2553 2554 2555 2556 2557 2558 2559 2560 2561 2562 2563 2564 2565 2566 2567 2568 2569 2570 2571 2572 2573 2574 2575 2576 2577 2578 2579 2580 2581 2582 2583 2584 2585 2586 2587 2588 2589 2590 2591 2592 2593 2594 2595 2596 2597 2598 2599 2600 2601 2602 2603 2604 2605 2606 2607 2608 2609 2610 2611 2612 2613 2614 2615 2616 2617 2618 2619 2620 2621 2622 2623 2624 2625 2626 2627 2628 2629 2630 2631 2632 2633 2634 2635 2636 2637 2638 2639 2640 2641 2642 2643 2644 2645 2646 2647 2648 2649 2650 2651 2652 2653 2654 2655 2656 2657 2658 2659 2660 2661 2662 2663 2664 2665 2666 2667 2668 2669 2670 2671 2672 2673 2674 2675 2676 2677 2678 2679 2680 2681 2682 2683 2684 2685 2686 2687 2688 2689 2690 2691 2692 2693 2694 2695 2696 2697 2698 2699 2700 2701 2702 2703 2704 2705 2706 2707 2708 2709 2710 2711 2712 2713 2714 2715 2716 2717 2718 2719 2720 2721 2722 2723 2724 2725 2726 2727 2728 2729 2730 2731 2732 2733 2734 2735 2736 2737 2738 2739 2740 2741 2742 2743 2744 2745 2746 2747 2748 2749 2750 2751 2752 2753 2754 2755 2756 2757 2758 2759 2760 2761 2762 2763 2764 2765 2766 2767 2768 2769 2770 2771 2772 2773 2774 2775 2776 2777 2778 2779 2780 2781 2782 2783 2784 2785 2786 2787 2788 2789 2790 2791 2792 2793 2794 2795 2796 2797 2798 2799 2800 2801 2802 2803 2804 2805 2806 2807 2808

0002A. 0.1184... 600HRS.

01.15. 7.1984... 600 HRS.

PRODUCT	P1	2000.00	KGS.
PRODUCT	P2	1900.00	KGS.
PRODUCT	P4	1500.00	KGS.
PRODUCT	P5	1400.00	KGS.
PRODUCT	P7	1600.00	KGS.
PRODUCT	P3	1400.00	KGS.

TOTAL PROCESSED: 19
TOTAL UTILITIES : 3

SMALLEST TIME PERIOD --> 60 MINS
ZERO WAIT PROCESSING: APPLICABLE

2009 2008 2007 2006 2005 2004 2003 2002 2001 2000 1999 1998 1997 1996 1995 1994 1993 1992 1991 1990 1989 1988 1987 1986 1985 1984 1983 1982 1981 1980 1979 1978 1977 1976 1975 1974 1973 1972 1971 1970 1969 1968 1967 1966 1965 1964 1963 1962 1961 1960 1959 1958 1957 1956 1955 1954 1953 1952 1951 1950 1949 1948 1947 1946 1945 1944 1943 1942 1941 1940 1939 1938 1937 1936 1935 1934 1933 1932 1931 1930 1929 1928 1927 1926 1925 1924 1923 1922 1921 1920 1919 1918 1917 1916 1915 1914 1913 1912 1911 1910 1909 1908 1907 1906 1905 1904 1903 1902 1901 1900 1899 1898 1897 1896 1895 1894 1893 1892 1891 1890 1889 1888 1887 1886 1885 1884 1883 1882 1881 1880 1879 1878 1877 1876 1875 1874 1873 1872 1871 1870 1869 1868 1867 1866 1865 1864 1863 1862 1861 1860 1859 1858 1857 1856 1855 1854 1853 1852 1851 1850 1849 1848 1847 1846 1845 1844 1843 1842 1841 1840 1839 1838 1837 1836 1835 1834 1833 1832 1831 1830 1829 1828 1827 1826 1825 1824 1823 1822 1821 1820 1819 1818 1817 1816 1815 1814 1813 1812 1811 1810 1809 1808 1807 1806 1805 1804 1803 1802 1801 1800 1799 1798 1797 1796 1795 1794 1793 1792 1791 1790 1789 1788 1787 1786 1785 1784 1783 1782 1781 1780 1779 1778 1777 1776 1775 1774 1773 1772 1771 1770 1769 1768 1767 1766 1765 1764 1763 1762 1761 1760 1759 1758 1757 1756 1755 1754 1753 1752 1751 1750 1749 1748 1747 1746 1745 1744 1743 1742 1741 1740 1739 1738 1737 1736 1735 1734 1733 1732 1731 1730 1729 1728 1727 1726 1725 1724 1723 1722 1721 1720 1719 1718 1717 1716 1715 1714 1713 1712 1711 1710 1709 1708 1707 1706 1705 1704 1703 1702 1701 1700 1699 1698 1697 1696 1695 1694 1693 1692 1691 1690 1689 1688 1687 1686 1685 1684 1683 1682 1681 1680 1679 1678 1677 1676 1675 1674 1673 1672 1671 1670 1669 1668 1667 1666 1665 1664 1663 1662 1661 1660 1659 1658 1657 1656 1655 1654 1653 1652 1651 1650 1649 1648 1647 1646 1645 1644 1643 1642 1641 1640 1639 1638 1637 1636 1635 1634 1633 1632 1631 1630 1629 1628 1627 1626 1625 1624 1623 1622 1621 1620 1619 1618 1617 1616 1615 1614 1613 1612 1611 1610 1609 1608 1607 1606 1605 1604 1603 1602 1601 1600 1599 1598 1597 1596 1595 1594 1593 1592 1591 1590 1589 1588 1587 1586 1585 1584 1583 1582 1581 1580 1579 1578 1577 1576 1575 1574 1573 1572 1571 1570 1569 1568 1567 1566 1565 1564 1563 1562 1561 1560 1559 1558 1557 1556 1555 1554 1553 1552 1551 1550 1549 1548 1547 1546 1545 1544 1543 1542 1541 1540 1539 1538 1537 1536 1535 1534 1533 1532 1531 1530 1529 1528 1527 1526 1525 1524 1523 1522 1521 1520 1519 1518 1517 1516 1515 1514 1513 1512 1511 1510 1509 1508 1507 1506 1505 1504 1503 1502 1501 1500 1499 1498 1497 1496 1495 1494 1493 1492 1491 1490 1489 1488 1487 1486 1485 1484 1483 1482 1481 1480 1479 1478 1477 1476 1475 1474 1473 1472 1471 1470 1469 1468 1467 1466 1465 1464 1463 1462 1461 1460 1459 1458 1457 1456 1455 1454 1453 1452 1451 1450 1449 1448 1447 1446 1445 1444 1443 1442 1441 1440 1439 1438 1437 1436 1435 1434 1433 1432 1431 1430 1429 1428 1427 1426 1425 1424 1423 1422 1421 1420 1419 1418 1417 1416 1415 1414 1413 1412 1411 1410 1409 1408 1407 1406 1405 1404 1403 1402 1401 1400 1399 1398 1397 1396 1395 1394 1393 1392 1391 1390 1389 1388 1387 1386 1385 1384 1383 1382 1381 1380 1379 1378 1377 1376 1375 1374 1373 1372 1371 1370 1369 1368 1367 1366 1365 1364 1363 1362 1361 1360 1359 1358 1357 1356 1355 1354 1353 1352 1351 1350 1349 1348 1347 1346 1345 1344 1343 1342 1341 1340 1339 1338 1337 1336 1335 1334 1333 1332 1331 1330 1329 1328 1327 1326 1325 1324 1323 1322 1321 1320 1319 1318 1317 1316 1315 1314 1313 1312 1311 1310 1309 1308 1307 1306 1305 1304 1303 1302 1301 1300 1299 1298 1297 1296 1295 1294 1293 1292 1291 1290 1289 1288 1287 1286 1285 1284 1283 1282 1281 1280 1279 1278 1277 1276 1275 1274 1273 1272 1271 1270 1269 1268 1267 1266 1265 1264 1263 1262 1261 1260 1259 1258 1257 1256 1255 1254 1253 1252 1251 1250 1249 1248 1247 1246 1245 1244 1243 1242 1241 1240 1239 1238 1237 1236 1235 1234 1233 1232 1231 1230 1229 1228 1227 1226 1225 1224 1223 1222 1221 1220 1219 1218 1217 1216 1215 1214 1213 1212 1211 1210 1209 1208 1207 1206 1205 1204 1203 1202 1201 1200 1199 1198 1197 1196 1195 1194 1193 1192 1191

● 2013 年 12 月 1 日起实施的《机动车驾驶证申领和使用规定》(公安部令第 123 号)规定, 驾驶人驾驶机动车上道路行驶前, 应当对机动车的安全技术性能进行认真检查; 不得驾驶安全设施不全或者机件不符合技术标准等具有安全隐患的机动车。

WEIGHT: 1

POLYMER LETTERS

SECRET

 WEEKLY TOL + VARIABLE PENALTY FOR DAYS BACKLOGGED
 + VARIABLE PENALTY FOR ARTICLES BACKORDERED
 + VARIABLE PENALTY FOR UNITS BACKLOGGED
 NIGHT: 1

228471 1

POST TRAVELING WITH INCOMING AND OUTGOING PRODUCTS
WEIGHT: 1

SECRET: 1

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ACTIVITY 1: COST VARYING WITH TIME OF THE DAY
ACTIVITY 2: COST PROPORTIONAL TO LEVEL OF CONSUMPTION
ACTIVITY 3: MANPOWER COST
          NIGHT: 1

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1. COST FACTORS WITH TIME OF THE DAY
2. COST PROPORTIONAL TO LEVEL OF CONSUMPTION

PROPERTY 3: MANPOWER COST

PERSONNEL SERVICE

COST IN RS.

1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 2038 2039 2040 2041 2042 2043 2044 2045 2046 2047 2048 2049 2050 2051 2052 2053 2054 2055 2056 2057 2058 2059 2060 2061 2062 2063 2064 2065 2066 2067 2068 2069 2070 2071 2072 2073 2074 2075 2076 2077 2078 2079 2080 2081 2082 2083 2084 2085 2086 2087 2088 2089 2090 2091 2092 2093 2094 2095 2096 2097 2098 2099 2100 2101 2102 2103 2104 2105 2106 2107 2108 2109 2110 2111 2112 2113 2114 2115 2116 2117 2118 2119 2120 2121 2122 2123 2124 2125 2126 2127 2128 2129 2130 2131 2132 2133 2134 2135 2136 2137 2138 2139 2140 2141 2142 2143 2144 2145 2146 2147 2148 2149 2150 2151 2152 2153 2154 2155 2156 2157 2158 2159 2160 2161 2162 2163 2164 2165 2166 2167 2168 2169 2170 2171 2172 2173 2174 2175 2176 2177 2178 2179 2180 2181 2182 2183 2184 2185 2186 2187 2188 2189 2190 2191 2192 2193 2194 2195 2196 2197 2198 2199 2200 2201 2202 2203 2204 2205 2206 2207 2208 2209 2210 2211 2212 2213 2214 2215 2216 2217 2218 2219 2220 2221 2222 2223 2224 2225 2226 2227 2228 2229 2230 2231 2232 2233 2234 2235 2236 2237 2238 2239 2240 2241 2242 2243 2244 2245 2246 2247 2248 2249 2250 2251 2252 2253 2254 2255 2256 2257 2258 2259 2260 2261 2262 2263 2264 2265 2266 2267 2268 2269 2270 2271 2272 2273 2274 2275 2276 2277 2278 2279 2280 2281 2282 2283 2284 2285 2286 2287 2288 2289 2290 2291 2292 2293 2294 2295 2296 2297 2298 2299 2300 2301 2302 2303 2304 2305 2306 2307 2308 2309 2310 2311 2312 2313 2314 2315 2316 2317 2318 2319 2320 2321 2322 2323 2324 2325 2326 2327 2328 2329 2330 2331 2332 2333 2334 2335 2336 2337 2338 2339 2340 2341 2342 2343 2344 2345 2346 2347 2348 2349 2350 2351 2352 2353 2354 2355 2356 2357 2358 2359 2360 2361 2362 2363 2364 2365 2366 2367 2368 2369 2370 2371 2372 2373 2374 2375 2376 2377 2378 2379 2380 2381 2382 2383 2384 2385 2386 2387 2388 2389 2390 2391 2392 2393 2394 2395 2396 2397 2398 2399 2400 2401 2402 2403 2404 2405 2406 2407 2408 2409 2410 2411 2412 2413 2414 2415 2416 2417 2418 2419 2420 2421 2422 2423 2424 2425 2426 2427 2428 2429 2430 2431 2432 2433 2434 2435 2436 2437 2438 2439 2440 2441 2442 2443 2444 2445 2446 2447 2448 2449 2450 2451 2452 2453 2454 2455 2456 2457 2458 2459 2460 2461 2462 2463 2464 2465 2466 2467 2468 2469 2470 2471 2472 2473 2474 2475 2476 2477 2478 2479 2480 2481 2482 2483 2484 2485 2486 2487 2488 2489 2490 2491 2492 2493 2494 2495 2496 2497 2498 2499 2500 2501 2502 2503 2504 2505 2506 2507 2508 2509 2510 2511 2512 2513 2514 2515 2516 2517 2518 2519 2520 2521 2522 2523 2524 2525 2526 2527 2528 2529 2530 2531 2532 2533 2534 2535 2536 2537 2538 2539 2540 2541 2542 2543 2544 2545 2546 2547 2548 2549 2550 2551 2552 2553 2554 2555 2556 2557 2558 2559 2560 2561 2562 2563 2564 2565 2566 2567 2568 2569 2570 2571 2572 2573 2574 2575 2576 2577 2578 2579 2580 2581 2582 2583 2584 2585 2586 2587 2588 2589 2590 2591 2592 2593 2594 2595 2596 2597 2598 2599 2600 2601 2602 2603 2604 2605 2606 2607 2608 2609 2610 2611 2612 2613 2614 2615 2616 2617 2618 2619 2620 2621 2622 2623 2624 2625 2626 2627 2628 2629 2630 2631 2632 2633 2634 2635 2636 2637 2638 2639 2640 2641 2642 2643 2644 2645 2646 2647 2648 2649 2650 2651 2652 2653 2654 2655 2656 2657 2658 2659 2660 2661 2662 2663 2664 2665 2666 2667 2668 2669 2670 2671 2672 2673 2674 2675 2676 2677 2678 2679 2680 2681 2682 2683 2684 2685 2686 2687 2688 2689 2690 2691 2692 2693 2694 2695 2696 2697 2698 2699 2700 2701 2702 2703 2704 2705 2706 2707 2708 2709 2710 2711 2712 2713 2714 2715 2716 2717 2718 2719 2720 2721 2722 2723 2724 2725 2726 2727 2728 2729 2730 2731 2732 2733 2734 2735 2736 2737 2738 2739 2740 2741 2742 2743 2744 2745 2746 2747 2748 2749 2750 2751 2752 2753 2754 2755 2756 2757 2758 2759 2760 2761 2762 2763 2764 2765 2766 2767 2768 2769 2770 2771 2772 2773 2774 2775 2776 2777 2778 2779 2780 2781 2782 2783 2784 2785 2786 2787 2788 2789 2790 2791 2792 2793 2794 2795 2796 2797 2798 2799 2800 2801 2802 2803 2804 2805 2806 2807 2808 2809 2810

[illegible][illegible]

DATE 1971

PERIOD: PERIOD
01.01. 5.1971... 5 YEARS.
01.01. 7.1971... 01.01.01.

PRODUCT	QUANTITY	UNIT	PRICE
PRODUCED	2000.00	KG	100.00
PRODUCED	1500.00	KG	100.00
PRODUCED	1500.00	KG	100.00
PRODUCED	1500.00	KG	100.00
PRODUCED	1500.00	KG	100.00
PRODUCED	1500.00	KG	100.00

PERIOD: PERIOD
01.01. 5.1971... 5 YEARS.
01.01. 7.1971... 01.01.01.

PERIOD: PERIOD
01.01. 5.1971... 5 YEARS.
01.01. 7.1971... 01.01.01.

PERIOD: PERIOD
01.01. 5.1971... 5 YEARS.
01.01. 7.1971... 01.01.01.

PERIOD: PERIOD
01.01. 5.1971... 5 YEARS.
01.01. 7.1971... 01.01.01.

PERIOD: PERIOD
01.01. 5.1971... 5 YEARS.
01.01. 7.1971... 01.01.01.

PERIOD: PERIOD
01.01. 5.1971... 5 YEARS.
01.01. 7.1971... 01.01.01.

PERIOD: PERIOD
01.01. 5.1971... 5 YEARS.
01.01. 7.1971... 01.01.01.

PERIOD: PERIOD
01.01. 5.1971... 5 YEARS.
01.01. 7.1971... 01.01.01.

PERIOD: PERIOD
01.01. 5.1971... 5 YEARS.
01.01. 7.1971... 01.01.01.

PERIOD: PERIOD
01.01. 5.1971... 5 YEARS.
01.01. 7.1971... 01.01.01.

PRODUCT	QUANTITY	UNIT	PRICE
PRODUCED	116647.50	KG	100.00
PRODUCED	110383.02	KG	100.00
PRODUCED	116647.50	KG	100.00
PRODUCED	110071.23	KG	100.00
PRODUCED	109141.03	KG	100.00
PRODUCED	110071.23	KG	100.00
PRODUCED	116647.50	KG	100.00
PRODUCED	118415.81	KG	100.00
PRODUCED	110071.23	KG	100.00
PRODUCED	123203.04	KG	100.00
PRODUCED	127759.71	KG	100.00
PRODUCED	128034.82	KG	100.00
PRODUCED	121951.84	KG	100.00
PRODUCED	122404.97	KG	100.00

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SLIP

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- 1985-M-DAS-CHE